



COMPANY PRESENTATION

CIRCOR Industrial Pumps

pumps.circor.com

2025



The background features a complex technical illustration. On the right side, there is a large, detailed gear mechanism with multiple concentric gears and a circular scale. To the left of this, there are several smaller gears of different sizes. Thin, grey lines resembling circuit traces or mechanical linkages connect these gears and extend across the top and bottom of the image. A solid dark blue horizontal line is positioned below the text.

CIRCOR International

Who We Are

19

LEADING AND
HISTORICALLY
SIGNIFICANT
**PRODUCT
BRANDS**

14,000+
CUSTOMERS

100+
COUNTRIES

5 CONTINENTS

700

STRATEGIC,
GLOBALLY
LOCATED
**SALES
PARTNERS**

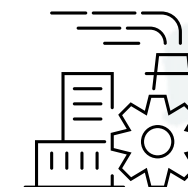
40+
INDUSTRIES

3,200+
EMPLOYEES

BUSINESS DIVISIONS



Aerospace & Defense



Industrial

Backed by KKR, a world-class investment partner

Global leader in flow control solutions



Our Purpose, Mission & Vision



Our Purpose

Keeping Society Safe,
Productive and Moving.

Many roles. One purpose.



Our Mission

Delivering Smart, Reliable Flow Control
Solutions for Mission Critical Applications.

When failure is not an option.



Our Vision

To be the Leading Global Flow
Control Technology Company.

**Achieving excellence through
technology, teamwork and talent.**

Team Before Self

- ▶ Be humble
- ▶ Reward & recognize
- ▶ Respect & value the opinions of all



Customer Intimacy

- ▶ Understand & anticipate customer needs
- ▶ Be flexible & responsive
- ▶ Value deep, long-term relationships



Commitment and Accountability

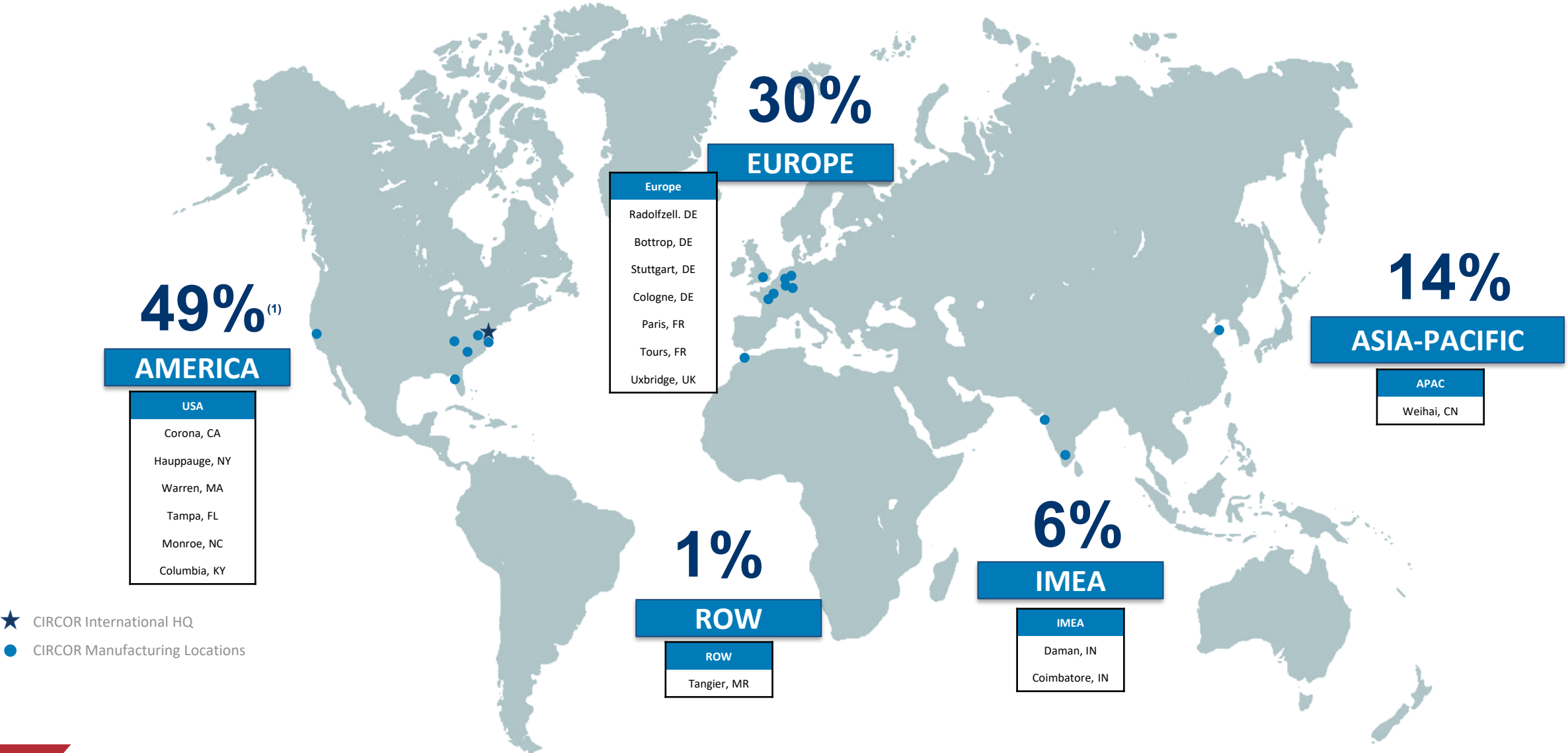
- ▶ Take responsibility
- ▶ Be passionate
- ▶ Be responsive

Speed, Excellence and Innovation

- ▶ Be creative & innovative
- ▶ Find efficient solutions
- ▶ Provide quality products, services & solutions



ABSOLUTES: SAFETY, ETHICS & CONTROLS

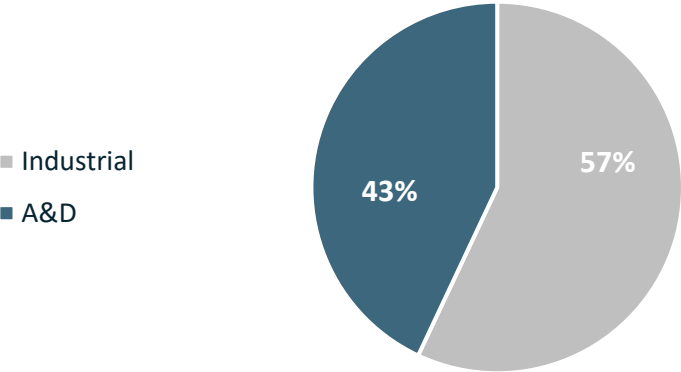


★ CIRCOR International HQ
● CIRCOR Manufacturing Locations

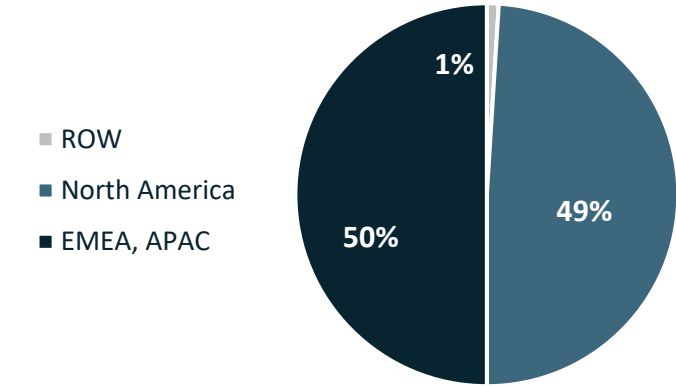
CIRCOR Key Finances



Revenue by Business Division



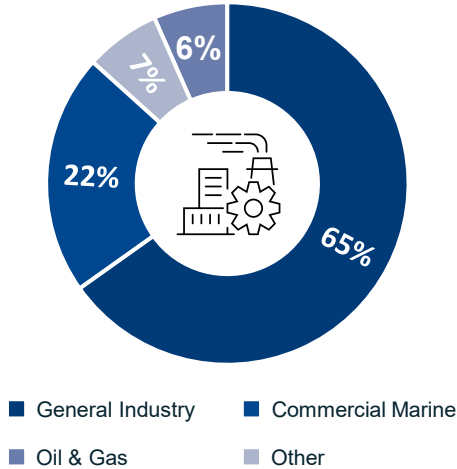
Revenue by Region



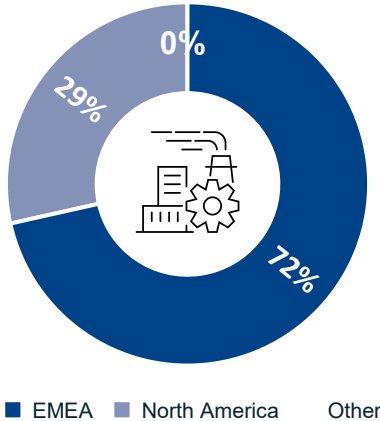
Revenue 2024: \$ 818 M

CIRCOR Industrial

% Revenue by Market

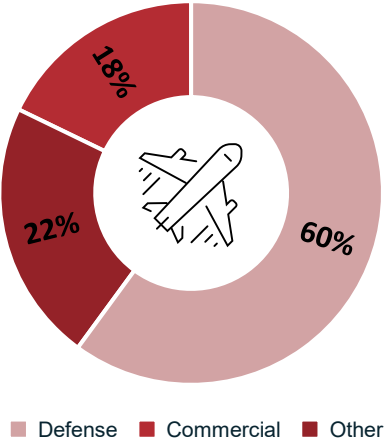


% Revenue by Region

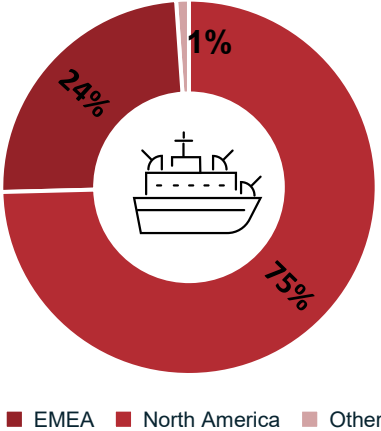


CIRCOR Aerospace & Defense

% Revenue by Market



% Revenue by Region



CIRCOR Industrial Pumps

The background of the slide is a light gray with a technical, industrial aesthetic. It features several stylized, semi-transparent gear icons of different sizes. A network of thin, gray lines, resembling circuit traces or piping, is overlaid on the background. A prominent dashed circular line encircles the central gear area. A solid dark red horizontal line runs across the middle of the slide, positioned just below the main title.



CIRCOR Industrial Pumps



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LEADING AND
HISTORICALLY
SIGNIFICANT
PRODUCT BRANDS

4,200+
CUSTOMERS

100+
COUNTRIES

150+

STRATEGIC,
GLOBALLY
LOCATED
SALES
PARTNERS

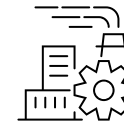
2,000+
EMPLOYEES

#1

MARKET LEADER
FOR THREE-SCREW
PUMPS

AMONG MARKET LEADERS IN
TWIN-SCREW, PROGRESSING
CAVITY, PRECISION GEAR &
CENTRIFUGAL PUMPS

INDUSTRIES



General Industry



Oil and Gas



Power Generation

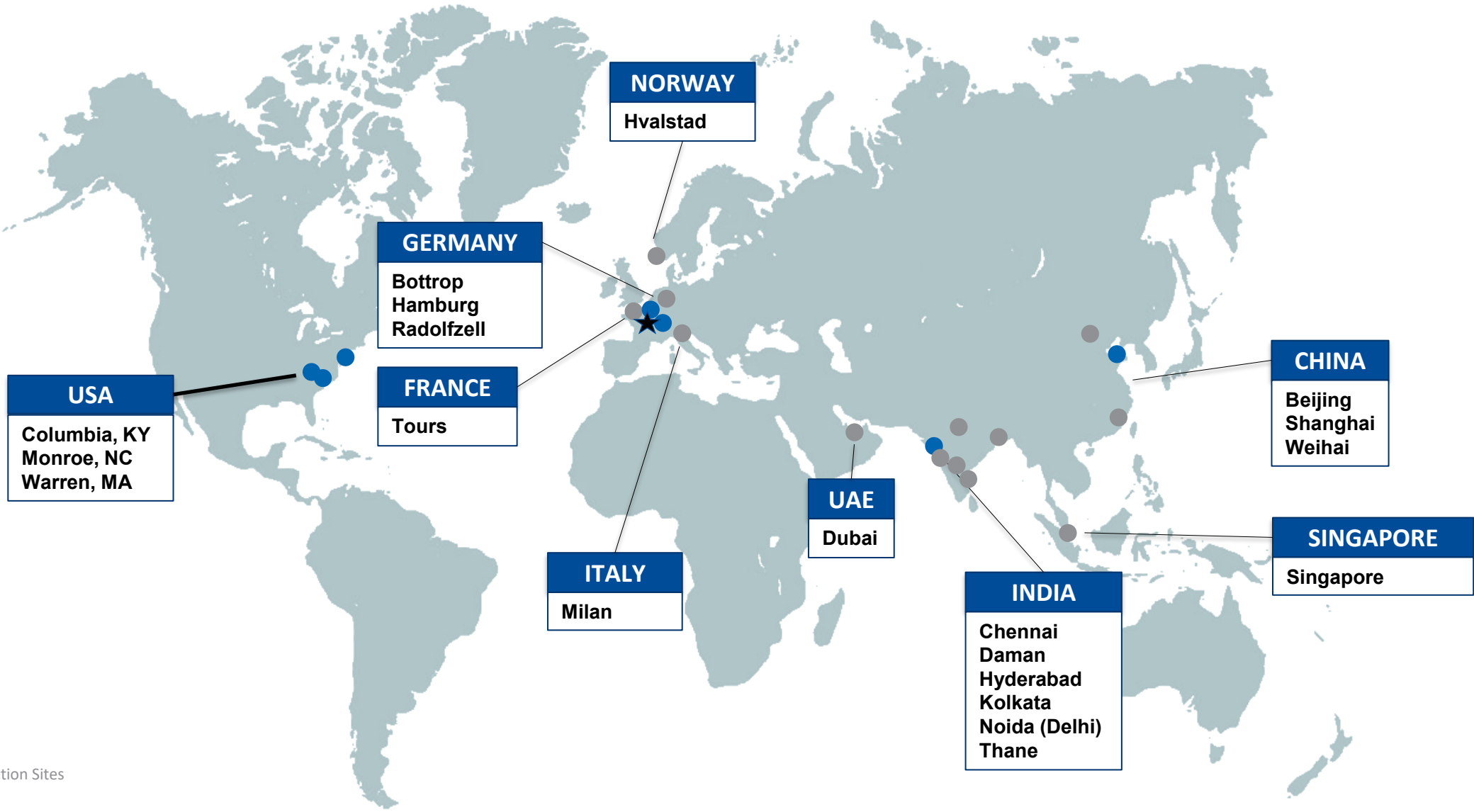


Commercial Marine



Navy

CIRCOR Industrial Global Presence



Our Manufacturing Locations – EMEA / APAC



RADOLFZELL, GERMANY

Founded in 1860
Facility Size: 611k Sqft.
Employees: 649



DAMAN, INDIA

Founded in 1969
Facility Size: 69k Sqft.
Employees: 100



BOTTROP, GERMANY

Founded in 1964
Facility Size: 52k Sqft.
Employees: 134



WEIHAI, CHINA

Founded in 2020
Facility Size: 60k Sqft.
Employees: 64

Our Manufacturing Locations – USA



WARREN, MASSACHUSETTS

Founded in 1897
Facility Size: 611k Sqft.
Employees: 129



MONROE, NC

Founded in 1979
Facility Size: 185K Sqft.
Employees: 202



COLUMBIA, KENTUCKY

Founded in 1974
Facility Size: 75k Sqft.
Employees: 107

INDUSTRIAL PUMPS

BEST
- IN -
CLASS

PRODUCT BRANDS

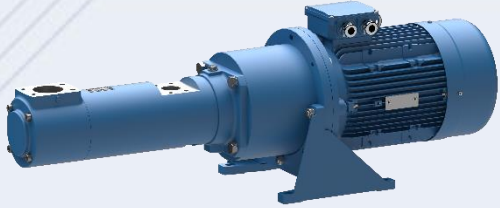


**Strong Products and Services
for Multiple Applications.**

**Deep Expertise &
Customized Solutions.**

**Experienced Service and
Support Around the World.**

Our Product Portfolio



Three-Screw Pumps

Smooth flow, no pulsation, quiet



Progressing Cavity Pumps

Strong for high viscosity and solids-laden liquids



Centrifugal Pumps

Large variety of pump types



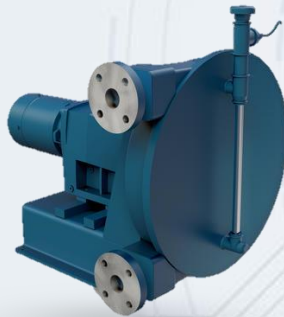
Macerators

Crushes solids to allow pumping



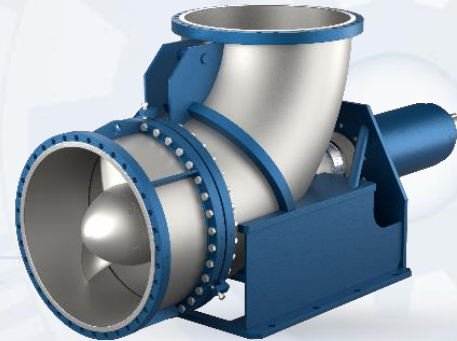
Precision Gear Pump

Accurate, reliable and pulse free



Peristaltic Pumps

Only the hose with liquid contact



Axial Flow Pumps

Large Flow Rates for demanding conditions



Twin-Screw Pumps

The solution when others fail

OFFERING CUSTOMIZED SOLUTIONS



● GENERAL INDUSTRY



● OIL AND GAS



● POWER GENERATION



● COMMERCIAL MARINE



● NAVY

- **Variety of Best Pumping Technologies**
- **Superior Reliability & High Quality**
- **Own Comprehensive Production**
- **Fast Global Service Network**
- **Local Support**

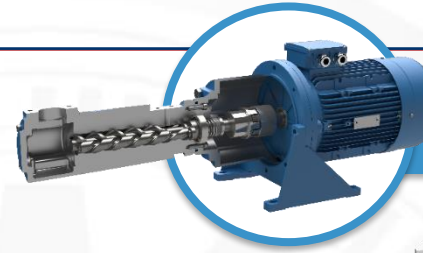
HIGH QUALITY SERVICE

Customers and partners can count on a service based on safety, reliability and quality. You can expect:

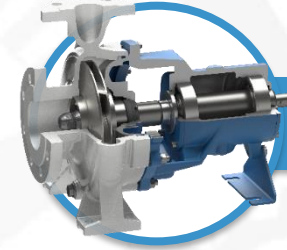
- ✓ **Customized Solutions**
- ✓ **Comprehensive Consulting**
- ✓ **24/7 Support Worldwide**
- ✓ **Service Onboard Ships and Rigs**
- ✓ **Factory Service and Repairs**
- ✓ **Original Spare Parts on Demand**
- ✓ **Factory Acceptance Tests**

A History of Performance.

- Pump Manufacturing in Germany Since 1860
- Widest Range of Pump Technologies from One Source
- Own Foundry in Radolfzell
- Global Recognition for Highest Reliability and Quality
- Specialty Solutions for Most Critical Services



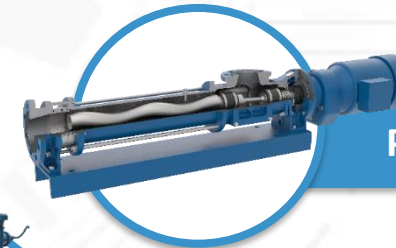
Three-Screw Pumps



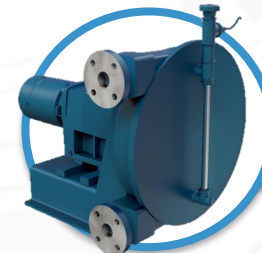
Centrifugal Pumps



Propeller Pumps



Progressing Cavity Pumps



Hose Pumps & Macerators

Manufacturing in Germany, China & India

Smooth, Silent Performance.



- Since 1931
- Inventor of Three-Screw Pumps
- IMO Three-Screw Pumps Made in USA market leader in America
- Product lines Made in Germany and China with global recognition in Commercial Marine



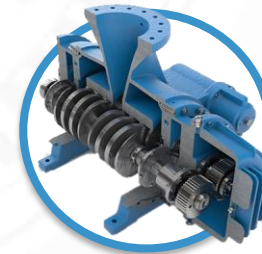
Three-Screw Pumps



Gear Pumps

Manufacturing in USA, Germany, France, China, India

- Since 1929
- Center of Excellence in India
combines attractive price with high Quality
- Large range of Twin-Screw Pumps variants
allows perfect fit for your application
- Twin-Screw technology provides smooth,
continuous flow, superior hydraulic behavior,
lowest NPSHr values and high efficiency
- For severe application where other
technologies fail



Twin-Screw Pumps

When Failure Is Not An Option.

- Since 1897
- Superior solution for the U.S. Military, Industry & Marine
- Battle-tested experience & tactical acumen
- Specialization in twin-screw positive-displacement pumps for industry
- Products that are expected to perform under pressure on land and sea



Twin-Screw Pumps

Manufacturing in Warren (USA)

Precision is Everything. Consistency Everything Else.



- Since 1926
- Accurate, reliable and pulse-free performance
- Greatest value at lowest total cost of ownership
- Exceptional engineering meets focused attention
- Made in USA



Gear Pumps

Manufacturing in Monroe (USA)

Meeting Flow Control Challenges.

- Since 1969
- Large Product Portfolio under one roof being able to serve a wide range of applications
- Strong Sales & Service Network and largest installed base in India
- Deep expertise in Application & Engineering



Three-Screw Pumps



Progressing Cavity Pumps



Gear Pumps

Manufacturing in Daman (India)